## Leaflet DO'S & DON'TS IN ASIA

## **DON'Ts**

## DO's

Communication	Don't speak direct	Use indirect Communication
Communication		Use indirect communication
Feedback	Avoid direct feedback	Do indirect Feedback
Feedback	Avoid any comments about individuals in public	Use Backchannel instead
Meetings	Avoid Western-style meetings	Use the Non-Western Meeting approach
Brainstorming	Avoid Western Brainstorming	Use the Non-Western Brainstorming approach
Organizational Development	Don't use Matrix organization - Dotted line reporting	Work horizontally with trust and increased contact frequency
Virtual Communication	Never send a single Mail	Always accompany a Mail with a Phone Call or Video Chat
Expressing doubts	Avoid "No"	Tell indirectly, e.g. "I'm not sure"
Trust	Avoid distance	Apply the Friend Principle
Face	Recognize the instances when face is lost and avoid it <b>at all costs</b>	Protect Face (Yours & Theirs)
Perception	Avoid teaching them the "right way"	Ask instead for advice in a backchannel
Problem solving	Avoid looking for input from individuals in team meetings	Use the instead: o > 6 pm principle o Backchannel Communication
Influence	Don't focus on rationality, facts & or performance alone	Foster relationships as much as you can Remember: Our soft skills are their hard facts
Ensuring Commitment	Never rely on Western leadership principles only	Add additional milestones and control progress



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